

CALL TO ORDER	The Special meeting, joint board meeting between Mammoth Hospital and Northern Inyo Healthcare District, was called to order by Mammoth Hospital Board Chair Laurey Carlson and NIHD Board Chair Melissa Best-Baker at 4:33 p.m.
PRESENT	Mammoth Board of Directors: Laurey Carlson, Chair Joanne Hunt, Vice-Chair Yuri Parisky, Secretary Ryan Wood, Treasurer Jennifer Burrows, Member at Large Mammoth Hospital Executive Team Melanie Van Winkle, Chief Executive Officer Mark Lind, Chief Operating Officer Caitlin Crunk, Chief Nursing Officer Steve Kirtland, Chief Medical Officer Zack Brown, Chief Ambulatory Services Officer Melia Anderson, Human Resources Director Sarah Rea, Recording Secretary Northern Inyo Healthcare District Board of Directors: Melissa Best-Baker, Chair David Lent, Vice-Chair Maggie Egan, Secretary Laura Smith, Treasurer Jean Turner, Member at Large Northern Inyo Healthcare District Executive Team Christian Wallis, Chief Executive Officer Allison Partridge, Chief Operations Officer / Chief Nursing Officer Alison Murray, Chief Human Resources Officer, Chief Business Development Officer Andrea Mossman, Chief Financial Officer
ABSENT	Adam Hawkins, Chief Medical Officer
TELECONFERENCING	Notice has been posted, and a quorum participated from locations within the Mammoth jurisdiction.
PLEDGE OF ALLEGIANCE	
PUBLIC COMMENT	Mammoth Chair Carlson reported that at this time, audience members may speak on any items not on the agenda that are within the jurisdiction of the Board. Public Comment: None

INTRODUCTION	Members of the Board and Executive Teams introduced themselves, the list of attendees is above.
GROUND RULES	Mammoth Hospital Board Chair Carlson reviewed the joint meeting ground rules included in the agenda packet. Public Comment: None Board Discussion: None
RELATIONSHIP HISTORY OF HOSPITALS	Board Chair Carlson acknowledged the prior legal disputes between Mammoth Hospital and Northern Inyo Healthcare District, including prior LAFCO-related matters, and stated that both organizations share a commitment to improving healthcare services throughout the Eastern Sierra region. She emphasized a desire to focus on collaboration rather than conflict in order to strengthen regional healthcare services and better serve both communities. NIHD Director Turner thanked Mammoth Hospital for hosting the meeting and discussed the importance of moving beyond prior disputes, improving communication, and working together to address future healthcare challenges facing rural hospitals and the communities they serve. Public Comment: None Board Discussion: Board members from both organizations expressed support for continued collaboration, improved communication, and exploration of practical opportunities to strengthen regional healthcare services through cooperative efforts.
CURRENT STATE	Mammoth Hospital CEO Van Winkle provided an overview of Mammoth Hospital, including the hospital's history, service lines, staffing levels, current operational initiatives, specialty care expansion, leadership priorities, and ongoing North Wing expansion project. Discussion included current organizational priorities focused on patient experience, operational improvement systems, regional collaboration efforts, workforce development, and long-term facility planning. Northern Inyo Healthcare District CEO Wallis then provided an overview of Northern Inyo Healthcare District, including hospital history, current financial conditions, operational challenges, service line development, strategic growth planning, benchmarking initiatives, Rural Health Transformation Program participation, and future facility and medical office building planning efforts. Public Comment: None Board Discussion: Board members commented on the Mammoth Hospital North Wing project and

asked questions regarding facility planning, project management, and future campus utilization.

**SERVICE LINE
DEVELOPMENT**

CEO Van Winkle and CEO Wallis discussed ongoing collaboration efforts between Mammoth Hospital and Northern Inyo Healthcare District related to regional service line development and patient care coordination. Discussion included orthopedic services currently being provided through collaboration between the organizations, exploration of a regional women's health model, inpatient dialysis development at NIHD, specialty care recruitment coordination, and use of market demand analysis data to guide future physician recruitment and avoid unnecessary duplication of services between the hospitals. Additional discussion included Distinct Part Nursing Facility (DPNF) opportunities, electronic health record collaboration possibilities, Rural Health Transformation Program funding opportunities, and potential future legal or organizational structures that could support continued collaboration between regional healthcare organizations.

Public Comment: None

Board Discussion:

Board members discussed opportunities for increased collaboration between regional healthcare organizations, including specialty care coordination, women's health services, dialysis services, swing beds, electronic health record systems, tribal healthcare coordination, and future grant opportunities. Board members also discussed the importance of maintaining open communication, protecting the financial stability of each organization, and potentially establishing future working groups or structured collaboration processes to continue advancing regional healthcare partnerships.

NEXT STEPS

CEO Van Winkle and CEO Wallis discussed potential next steps for continued collaboration between Mammoth Hospital and Northern Inyo Healthcare District. Discussion included holding a future joint meeting in Bishop, exploring potential legal and organizational structures that could support collaborative efforts while maintaining independent governance, and engaging outside consultants experienced in rural healthcare partnerships and antitrust considerations. Additional discussion included the possibility of forming smaller working groups to continue discussions related to regional healthcare collaboration and service coordination.

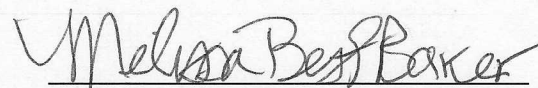
Public Comment: None

Board Discussion:

Board members expressed support for continuing collaborative discussions and emphasized the importance of maintaining communication and regional partnership efforts moving forward.

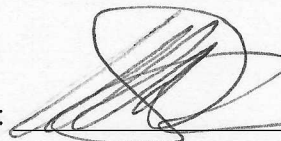
ADJOURNMENT

Adjournment at 5:56 pm.



Melissa Best-Baker
Northern Inyo Healthcare District
Chair

Attest:



Maggie Egan
Northern Inyo Healthcare District
Secretary